# CARIBBEAN CONNECT

CIRCULAR ECONOMY NETWORK & COORDINATION









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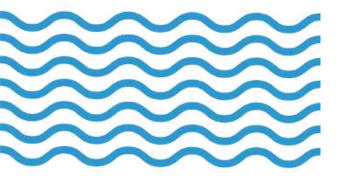


Karen McDonald Gayle
CEO

I am thrilled to be here! Welcome to the inaugural edition of Caribbean CONNECT — the Caribbean Biodiversity Fund's virtual publication dedicated to advancing knowledge, collaboration, and action around the circular economy in our region.

This important work is being facilitated by our Advancing Circular Economy (ACE) Facility, which is financed through the German Federal Ministry for Economic Cooperation and Development (BMZ), through the German Development Bank (KfW).

Caribbean CONNECT is more than a publication; it is a platform for regional dialogue, innovation, and collaboration towards nature-based economic models which extend the lifecycle of products and materials, and regenerate natural systems. CONNECT stands for Circular ecONomy NEtwork and CoordinaTion. The publication will bring together voices from across the region: entrepreneurs, policymakers, community leaders, researchers, and changemakers, to paint the picture of what the circular economy is and could look like in practice.



In this first issue, get ready for inspiring stories, upcoming events, and innovations that are shaping a circular Caribbean. You will see examples of regional organisations turning waste into something valuable and communities using traditional knowledge for circular practices. It really shows what's possible when people have a vision and act on it. So, dive in with an open mind, hope, and a fresh sense of responsibility!

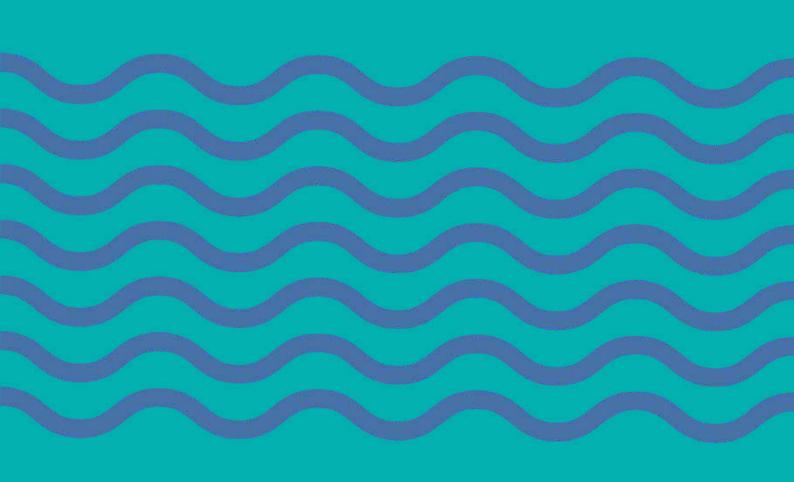
# CARIBBEAN CONNECT?

Caribbean CONNECT is a regional knowledge-sharing and coordination mechanism designed to strengthen circular economy efforts across the Caribbean. It brings together governments, businesses, civil society, and communities to share knowledge, align efforts, and unlock opportunities for collaboration.

Standing for Circular ecONomy NEtwork and CoordinaTion, CONNECT creates a structured space where stakeholders can highlight successes, and exchange lessons learned from across the Caribbean and beyond, such as other Small Island Developing States and developing countries.

We also hope to spark new ideas for circular businesses and keep readers in the loop with upcoming events to build capacity in the regional circular economy sphere. Caribbean CONNECT can ensure resources are used efficiently, duplication is reduced, and capacity is strengthened, thus building a stronger, more resilient circular economy movement for the Caribbean.





Every year, over 8 million tons of plastic

over **8 million tons of plastic**end up in the ocean — that's like dumping a
garbage truck of plastic into the sea every minute!

# THEOECS TACKLING PLASTIC WASTE IN THE EASTERN CARIBBEAN FROM TURF TO SURF

BY SUSANNA SCOTT,
DIRECTOR - SUSTAINABLE OCEAN MANAGEMENT PROGRAMME,
OECS COMMISSION



In the sun-soaked islands of the Eastern Caribbean, the beauty of the sea is both a blessing and a battleground. The very ocean that fuels tourism, sustains fisheries, and nourishes coastal communities is under threat.

For the Organisation of Eastern Caribbean States (OECS), this is not just an environmental concern, it is an existential one. With their economies so tightly woven into the health of their ecosystems, OECS Member States have long recognised that waste, particularly plastic waste, must be more than just "managed". It must be **reimagined**.

"The ocean connects us all — and so does the pollution that threatens it."

- Susanna Scott, Director



## From Clean-Up to Circular: A New Vision for Waste

The region's journey toward better waste management has been years in the making. Though solid waste systems are in place in most OECS Member States, some dating back to World Bank investments in the 1990s, countries have struggled with limitations, including minimal recycling, high export costs, and few local markets for recyclables.

What happens on land does not stay there — every bottle, bag, or fragment of plastic has the potential to make its way into rivers and eventually into the sea. And when it reaches the water, the impact is no longer confined to one community.

The ocean connects us all, and so does the pollution that threatens it. What harms one shore harms all shores. This is not just a local problem. It is a regional and international crisis demanding a united response. Recognizing this, OECS countries have banded together under regional and international agreements like the Cartagena Convention and the Regional Action Plan on Marine Litter. But even as policy progressed, the islands needed something more concrete.

# RePLAST-OECS: Beginning the fight against Plastic Waste

In 2019, Saint Lucia became the testing ground for RePLAST OECS, a bold pilot project designed to incentivize plastic recycling. With support from the French government and executed by the consulting firm Unite Caribbean, the project created collection points, paid participants for PET and HDPE bottles, and exported the waste to Honduras for recycling.

The response was immediate. In just three weeks, the project accomplished:

65,000

pounds of plastic collected

1,800
people received cash incentives

100s
volunteers, schools, and councils joined

But while RePLAST revealed strong public demand, it also highlighted the challenge of sustainability. Without long-term financing and regulatory backing, the model could not continue on its own.

# The Art of Awareness: ReMLit and Public Engagement

Changing systems is one thing. Changing behaviour is another. That's where the ReMLit project (Reducing Marine Litter in the Eastern Caribbean) made waves, literally and figuratively.

Through creative campaigns like "More Than Just Islands", featuring OECS artists and musicians, ReMLit turned the problem of marine litter into a call to action. Schools, communities, and government agencies got involved. Cleanups took place on beaches and rivers across Saint Vincent and the Grenadines, Saint Lucia, and beyond.

More than that, ReMLit helped deliver tools to make a difference, from communication equipment to heavy duty waste handling machinery such as horizontal balers, all aimed at helping governments scale real solutions.

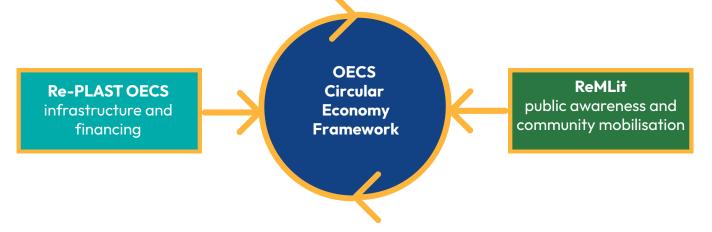


Launch and commencement of consultations in Dominica (General Manager, Dominica Waste Management Corporation) (credit: OECS Commission)

#### The Legacy: What Comes Next?

In early 2025, both ReMLit and Recycle OECS wrapped up, leaving behind more than results. They left a **framework.** For the first time, the region has a working model that proves circular economy thinking can take root in small island states. OECS countries now have policy frameworks, tested logistics, trained communities, and active stakeholders - everything needed to expand and embed recycling into everyday life.

Of course, challenges remain. Exporting and managing waste, in general, is still costly; and behaviour change takes time. But a foundation has been laid. The OECS is no longer just managing plastic waste; it is leading the region toward a more circular, sustainable, and self-reliant future.



"For the first time, the region has a working model that proves circular economy thinking can take root in small island states."

- Susanna Scott, Director

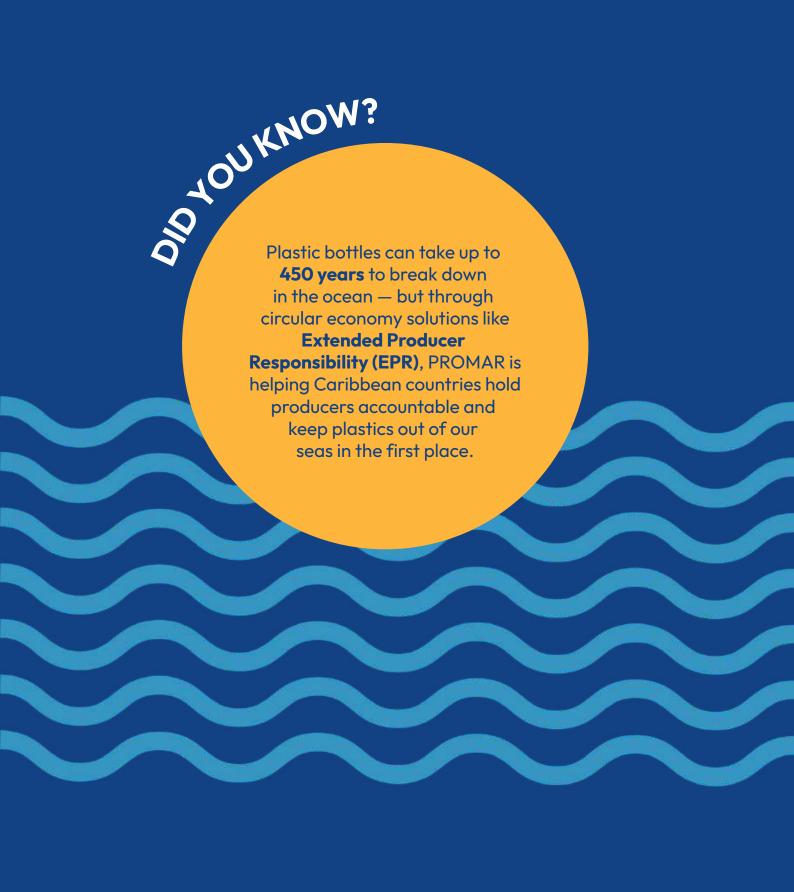


Horizontal baler provided by the ReMLit Project to serve Queen's Park Recycling Facility in Grenada (Credit: OECS Commission)



Clean up activity in Grenada to mark end of project (Credit: OECS Commission)

Loading of container with plastics for export in Dominica (Credit: OECS Commission)



# PROMAR: PREVENTING MARINE LITTER, PROTECTING CARIBBEAN SEAS

By Taylor Clayton & Malisa Peters, United Nations Environment Programme – Cartagena Convention Secretariat

The Caribbean Sea is a source of life, livelihoods, and identity for our region. Yet in recent years, its beauty and biodiversity have come under growing threat from one of today's most pressing environmental challenges: marine litter, particularly plastic pollution.

The Prevention of Marine Litter in the Caribbean Sea (PROMAR) Project is working to turn the tide. Funded by the German Federal Ministry for the Environment (BMUV) and jointly implemented by adelphi and the United Nations Environment Programme's Cartagena Convention Secretariat (CCS), PROMAR is a six-year initiative (2020–2026) dedicated to reducing plastic waste at its source.



#### What is PROMAR?

PROMAR's goal is straightforward yet ambitious: to stop plastic waste from entering our coasts and seas. With a focus on packaging and single-use plastics, the project combines science, policy, and community action to reduce waste flows and foster a circular economy across the region.

The project is being rolled out in two phases:

Phase One (2020–2024)

Costa Rica, Colombia, Dominican Republic Phase Two (2024-2026)\*

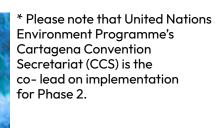
British Virgin Islands, Suriname, Guyana, Trinidad & Tobago, Saint Kitts & Nevis

In each country, PROMAR works closely with local NGOs, universities, and ministries of environment to anchor solutions within national and community contexts.

## **Tackling Plastic Waste at Every Level**

PROMAR addresses the plastic crisis through a blend of research, innovation, and education. Its activities include:

- Mapping and monitoring plastic waste streams at demonstration sites
- Pilot projects testing circular economy solutions that reduce plastics entering waterways
- Policy support, including Extended Producer Responsibility (EPR) systems to hold producers accountable for packaging waste
- Public awareness campaigns to shift consumer habits and encourage recycling
- Regional collaboration, building a shared monitoring and information platform on marine litter



#### **Achievements in Phase 1**

Phase 1 of PROMAR delivered remarkable results:

7,054 tons

of plastic collected across project countries

46,000 people

educated on responsible consumption

9,637 tons

of CO<sub>2</sub> emissions avoided

**6,472 tons** of materials recycled

4

local recycling organisations strengthened

## **Country Spotlights**



**Santa Marta, Colombia**: 46,000 individuals reached through education campaigns on consumption and waste reduction.



**Cieneguita, Limón, Costa Rica**: 24 beach clean-ups carried out, preventing 17 tons of solid waste from reaching the sea, with 110 residents sensitised.



**Dominican Republic**: Installed a river interceptor in the Río Yaque del Norte (collecting 73 tons of waste by Dec 2024), engaged 8,614 people in clean-ups, and launched "Blue Stations" that involved 800 households, collecting 157 tons of plastic waste. This project will be continued with the support of the ACE Facility, as ISA University will expand the project in Montecristi, Santiago and Valvedere Provinces along the river.



## **Moving Forward: Phase 2 Progress**

Since 2024, PROMAR has expanded to five more Caribbean countries. Already, significant steps have been taken:

- **Policy Briefs**: Each country drafted and published national briefs on marine litter and plastic waste management, serving as key inputs for stakeholder roundtables.
- **Policy Dialogues & Workshops**: Guyana, Trinidad & Tobago, the British Virgin Islands, and St. Kitts & Nevis hosted National Policy Dialogues and capacity-building workshops on EPR and circular economy solutions.
- **Community Surveys**: Knowledge, Attitude, and Practice (KAP) surveys engaged more than 1,700 citizens across Guyana, Suriname, the BVI, and St. Kitts & Nevis to better understand local perspectives on waste management.
- **Demonstration Sites**: Hands-on solutions are being piloted. In Guyana, for example, locally constructed Riverbooms trapped 31,260 kg of litter in one month, preventing it from reaching the sea.



PROMAR Summit 2024 (Credit: Malisa Peters)



First Sampling Activity - Trinidad & Tobago (Credit: Malisa Peters)



National Dialogue on Marine Litter Prevention - Trinidad & Tobago (Credit: Malisa Peters)

"Marine litter isn't just a waste issue — it's about protecting the lifeblood of Caribbean communities."

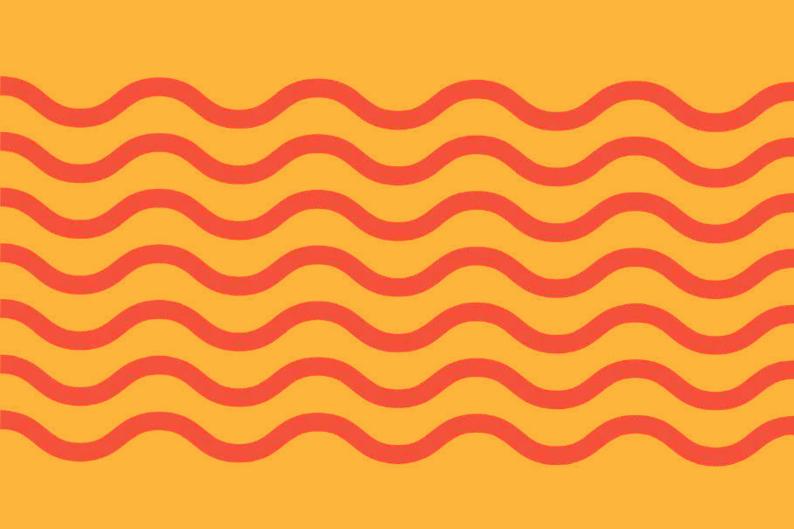
- Taylor Clayton, Regional Project Manager

# **Looking Ahead**

By 2026, PROMAR aims to have prevented at least 5,000 tons of plastic waste from polluting Caribbean waters through a mix of circular economy pilots, policy reforms, clean-ups, and consumer awareness campaigns.

But perhaps the project's greatest achievement will be the partnerships it nurtures between communities, governments, and researchers working together for cleaner coasts and healthier seas.

As PROMAR continues, it reminds us that preventing pollution isn't only about reducing waste — it is about building resilience, preserving culture, and ensuring that the Caribbean Sea remains a source of pride and prosperity for generations to come.



# DID YOU KNOW?

Globally, around
60% – 80% of marine litter
comes from land-based sources.
In Cuba, communities are turning this
challenge into opportunity by repurposing
plastics into useful products and small businesses
— showing how waste can become worth when
circular practices meet local ingenuity.

# TRANSFORMING MARINE LITTER INTO LIVELIHOODS

# A Circular Economy Approach in Cuba

By Wildlife Conservation Society (WCS)



The eastern coast of Cuba is a place of striking contrasts. Its turquoise waters and scattering of small islands shelter extraordinary biodiversity, including species found nowhere else on Earth. Yet these same shores lie on the frontlines of a global problem. Powerful ocean currents push vast amounts of marine debris onto Cuba's coasts, straining communities that already face limited waste management infrastructure.

Cuba's reality makes this even more complex. Shaped by its geopolitical situation, Cubans are resourceful by necessity — they waste little, repurpose much, and live with a culture of making things last. But while local habits lean toward frugality, the marine litter crisis is largely not of their making; Leaving communities with limited means to manage an overwhelming problem. In protecting their coasts, Cubans are working not only to safeguard their environment but also to defend their way of life and the livelihoods tied so closely to the sea.

To tackle this issue head-on, the Wildlife Conservation Society (WCS) will launch a three-year project titled "Transforming Marine Litter to Support Local Livelihoods and Ocean Health in Coastal Protected Areas of Eastern Cuba" under the Advancing Circular Economy (ACE) Facility, funded by the Caribbean Biodiversity Fund (CBF). The initiative not only aims to clean up and prevent marine litter but also to transform it into new opportunities for sustainable livelihoods.



Reef at Maisi Caleta Protected Area (Credit: Reynaldo Estrada)

### **About WCS: A Legacy of Conservation**

The Wildlife Conservation Society (WCS) has been working globally for more than a century to safeguard wildlife and wild places. In the Caribbean, WCS has partnered with governments, communities, and regional organisations to protect marine ecosystems that millions of people depend on for food, livelihoods, and cultural identity.

With expertise in marine conservation, community engagement, and sustainable resource management, WCS is uniquely positioned to lead projects that bridge environmental protection with social and economic benefits. Their work in eastern Cuba builds on this legacy – demonstrating how science, policy, and people can come together to create innovative, lasting solutions for both nature and communities.



# Local Partnerships: Working with Fundación Antonio Núñez Jimenez de la Naturaleza y el Hombre

Collaboration lies at the heart of the project. WCS works closely with the Fundación Antonio Núñez Jiménez de la Naturaleza y el Hombre (FANJ), a Cuban organisation dedicated to environmental stewardship, culture, and sustainable development.

Together, WCS and FANJ combine global expertise with deep local knowledge to:

- Engage coastal communities in clean-ups and waste monitoring.
- Strengthen local waste management infrastructure.
- Train residents in circular economy practices.
- Support community-led enterprises that repurpose plastics into usable products.

This partnership ensures that solutions are not only effective but also rooted in local realities, empowering communities to become long-term custodians of their coasts.

#### From Waste to Worth

The project applies circular economy strategies, an approach that keeps resources in use for as long as possible, to address marine litter and strengthen community resilience. Its objectives include:

- Marine litter removal and monitoring through baseline assessments, coastal clean-ups and ecosystem health tracking.
- Improved waste management by diagnosing local challenges, implementing solutions and strengthening institutional collaboration.
- Circular economy livelihoods, including feasibility and market studies, training, equipment provision and connecting communities to markets.
- Capacity building and education, with participatory meetings, educational resources and knowledge-sharing platforms.
- Policy and planning, culminating in the development of a Regional Circular Waste Management Plan to guide wider Caribbean efforts.



# **Building Local Capacity**

To make lasting change, solutions must reach beyond clean-ups to build lasting skills and systems. In eastern Cuba, WCS and its partners are focusing on exactly that — strengthening local capacity to manage waste, foster innovation, and create livelihood opportunities that benefit both people and nature. WCS and its partners are equipping communities with training, tools, and connections to not just remove litter but to repurpose it into products and small businesses. By combining Cuba's long-standing culture of frugality with new circular economy practices, the project strengthens both livelihoods and ecosystems.

Importantly, the initiative creates space for women and youth to take the lead, ensuring that solutions are not only effective but also inclusive. With these investments, Cuba's coastal communities are demonstrating how innovation, tradition, and resilience can come together to protect biodiversity and create opportunity.

#### A Regional Model for Change

The WCS - FANJ Partnership is more than a local intervention - it is designed as a blueprint for the Caribbean. By 2030, the initiative aims to:

- Demonstrate scalable approaches to tackling both land-based and ocean-borne litter.
- Provide proof of concept for circular economy practices in rural coastal communities.
- Contribute to international commitments like the Kunming-Montreal Global Biodiversity Framework (Target 3) by supporting the effective conservation and management of marine protected areas.
- Inspire policies and partnerships that reduce dependency on virgin plastics and strengthen climate resilience.

"Marine litter is not just an environmental threat — it's also an opportunity to build sustainable livelihoods and empower communities."

- By Wildlife Conservation Society (WCS)



Family at Desembarco del Granma National Park (Credit: WCS)

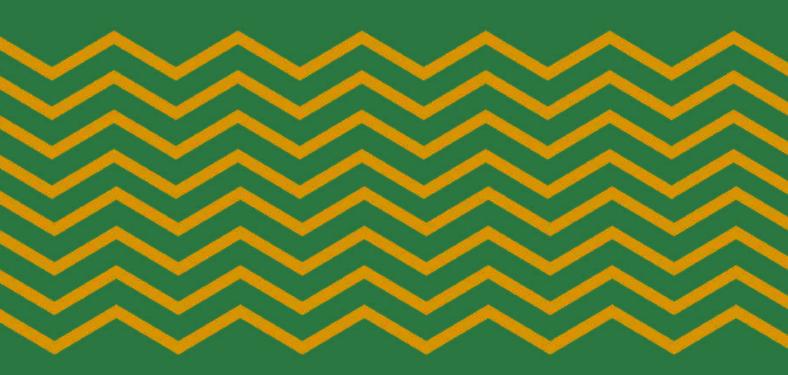
# **Looking Ahead**

By combining marine conservation with waste reduction and livelihood creation, this project shows how the Caribbean can lead the way in turning one of our greatest environmental challenges into an opportunity for resilience, equity, and innovation.

#### Learn more:

- Watch the short film Transforming
   Marine Litter in Eastern Cuba
- WCS Mesoamerica y el Caribe
- WCS YouTube Channel
- Website: wcs.org
- Facebook WCS Facebook
- Instagram @theWCS
- X @TheWCS





# TOWARDS A ZERO-WASTE FUTURE

# Caribbean Ministers Unite in Port of Spain

By Laurayne Lucky, Executive Director, Caribbean Water and Wastewater Association (CWWA)

In October 2024, Port of Spain, Trinidad, became the stage for a historic push against one of the Caribbean's biggest environmental challenges: waste. Ministers, waste experts, and community leaders gathered to turn the tide on mountains of trash threatening our beaches, waterways, and public health.



#### A Historic Milestone

For years, Caribbean Ministers have met annually to tackle waste issues, but the year 2024 was different. At the 8th High-Level Forum of Caribbean Ministers Responsible for Waste Management (HLF 8), participants didn't just talk - they acted. The result? The Declaration of Port of Spain 2024 on Regional Action Towards Zero Waste, a regional ministerial pledge to tackle waste together.

The Declaration lays out a clear plan to:

- Strengthen laws and regulations
- Secure sustainable financing
- Expand private sector involvement
- Improve waste data collection
- Boost disaster waste response
- Educate the public
- Engage tourism stakeholders
- Support climate adaptation
- Foster research, technology and jobs
- Enhance regional cooperation



## Who is Leading the Change?

Over 50 leaders attended, from ministers to international partners. Among them:

- Hon. Marvin Gonzales (Trinidad & Tobago, host Minister)
- Hon. Penelope Beckles (Trinidad & Tobago)
- Hon. Ramon Cervantes (Belize)
- Hon. Vincent Wheatley (British Virgin Islands)
- Hon. Anand Persaud (Guyana)

Their message was clear: waste isn't just a national problem - it is a Caribbean challenge that needs a united response.



#### **Why This Matters**

The signing of the Port of Spain Declaration represents more than words on paper. It is a call to action to protect our Caribbean environment, safeguard public health, and secure sustainable development for future generations.

By uniting political will with practical action, the forum is building momentum for policies that reduce waste, support green jobs, and empower communities to rethink consumption and disposal habits.

The Port of Spain
Declaration marks a
turning point — a
commitment to
transform how the
Caribbean manages
waste, from problem
to opportunity."

- Caribbean Water and Wastewater Association (CWWA)



## **Looking Forward**

The forum's outcomes will ripple across the region. From community recycling projects to innovative resource recovery initiatives, this commitment is setting the stage for a cleaner, greener, and more resilient Caribbean.

Read the full Declaration of Port of Spain 2024 here



# OID YOU KNOW,

Sargassum isn't just seaweed — **it is a potential bioresource!** 

Studies show it can be transformed into biogas, fertilisers, and even construction materials. What once was seen as a "crisis" may actually be part of a new circular value chainfueling innovation in the Caribbean.



# SARGASSUM SOLUTIONS

# Science and Partnerships for a Resilient Caribbean

By Clemens Findeisen, Team Leader, GIZ, Sophie Vargas and Daniela Moloeznik

For more than a decade, Caribbean nations have been grappling with an unwelcome visitor: sargassum, the brown algae washing ashore in massive quantities. While striking at first sight, its uncontrolled accumulation has quickly become an ecological and socio-economic threat.

When left to rot, sargassum releases toxic gases, depletes oxygen in nearshore waters, damages coral reefs, and endangers livelihoods tied to fishing and tourism. What was once seen as a passing nuisance is now recognised as a serious regional challenge — one that calls for innovation, collaboration, and **bold solutions**.

#### **Building Bridges Through Research**

Recognising the urgent need to act, the Sargassum Research Project was launched in 2024. Financed by the German Federal Ministry for Economic Cooperation and Development (BMZ), the initiative connects European and Caribbean institutions to build knowledge, strengthen research, and explore practical solutions for sargassum management.

Partners include the German Biomass Research Centre (DBFZ), The University of the West Indies (UWI), Fundación Grupo Punta Cana (FGPC), the Dominican Republic Sargassum University Network, and SOS Biotech, alongside other Caribbean stakeholders. Together, they are asking a crucial question:



HOW CAN
SARGASSUM
BECOME PART OF A
SUSTAINABLE,
CIRCULAR
ECONOMY RATHER
THAN A RECURRING
CRISIS?

## Training, Technology, and Shared Knowledge

A major focus of the project is building research capacity across the region. New laboratory equipment was procured in both the Dominican Republic and Barbados, enabling in-depth analysis of sargassum's properties.

To complement this, Caribbean researchers took part in online trainings on biomass characterisation and biogas conversion. The collaboration also extended to Germany, where DBFZ hosted two on-site trainings: a one-week intensive programme with 13 participants, and a five-week residency with 7 researchers. These exchanges allowed Caribbean scientists to gain hands-on experience, laying the groundwork for local innovation.



Laboratory tour in the biogas technology centre (Credit: Sophie Vargas)



Determination of Volatile Fatty Acids-Titration (Credit: Sophie Vargas)

## **Unlocking New Value Chains**

The research has already begun to uncover potential pathways for turning sargassum into a resource. By studying its energetic and material properties, teams are exploring opportunities in energy recovery, product design, and circular business models.

This approach shifts the narrative: instead of being seen only as waste, sargassum could fuel new industries, inspire local entrepreneurship, and contribute to sustainable development.

### **Regional Impact**

So far, the project has delivered significant results:

- Strengthened scientific cooperation between Caribbean and European partners
- Upgraded laboratory capacities in Barbados and the Dominican Republic
- Built practical expertise among Caribbean researchers
- Advanced laboratory studies to evaluate sargassum's potential in energy and material value chains

The initiative runs until October 2025, but its long-term impact lies in the networks, skills, and possibilities it leaves behind.



Dr. Walter Stinner and GIZ Team on beach covered by sargassum in Barbados (Credit: Sophie Vargas)

"From research to resilience: transforming sargassum from hazard to opportunity."

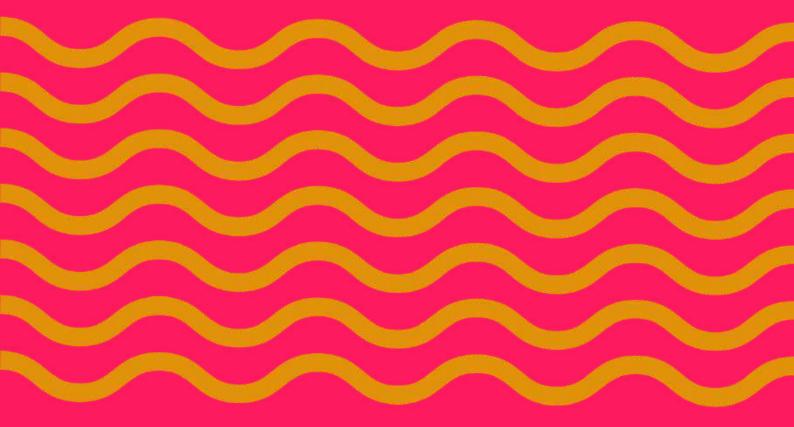
- Clemens Findeisen, Team Leader, GIZ

#### Project Timeline: Sargassum Research in the Caribbean



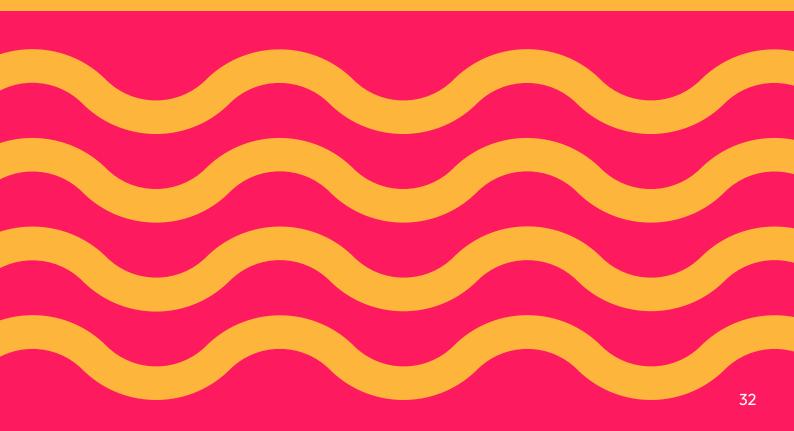
#### **Looking Ahead**

The Sargassum Research Project is a clear example of how science, policy, and practice can come together to confront shared challenges. By transforming a regional crisis into a catalyst for innovation, it offers hope not only for cleaner coastlines but also for stronger, more resilient Caribbean economies.



# UPCOMING CIRCULAR ECONOMY EVENTS

14	ОСТ	ACE Facility Launch of Call for Proposals 2 and Technical Webinar + Deadline for submitting concept notes- November 25, 2025
20 - 24	ОСТ	CWWA 34th Annual Conference
21 - 23	ОСТ	GIZ Sustainable Food Waste Management in the Tourism Sector in the Caribbean Project: Food Waste Management Webinar Series
5	NOV	CBF Nature-based Economies Program LINKup session



YUNUS ENVIRONMENTAL HUB

# ADDITIONAL RESOURCES



General YEH Resource Centre



Towards a Sustainable Future: Recommendations for a Just Transition in Waste Management and Circular Economy in the ASEAN Region Click to learn more

Article: A Practical Guide to Achieve

**Article: EPR Toolbox** 

Article: A Systemic Circular Economy: The Role and Impact of Circular Social Businesses

Factsheet 08: Just Transition and Recognition of the Informal Sector

Circular Economy
Coalition for Latin
America and the
Caribbean (CEC LAC

Article:Business Incubator and Accelerator (BIA) for Mountains and Islands

Article: Business Incubator and Accelerator (BIA) for Mountains and Islands

# CALL FOR STORIES

# Got a circular story to tell?

# We want to hear from you.

**Caribbean CONNECT** is building a space to showcase the bold ideas, everyday heroes, and grassroots efforts across the Caribbean and beyond that are transforming how we think about waste, value, and sustainability. If your work touches on any of these themes, we want to feature it in an upcoming edition:

- Circular economy in action (recycling, upcycling, reuse, repurposing).
- Marine litter solutions and plastic reduction.
- Community-led environmental efforts.
- Awareness campaigns or education initiatives.
- A policy or regulation that supports sustainability.
- Circular business models or green entrepreneurship.
- Creative or cultural expressions of sustainability (art, fashion, music).

# How to submit



#### Email us at

acefacility@caribbeanbiodiversityfund.org or submit via <u>this link</u>.

Include a short description, photos or media, and any links, social media, or contact information.

**Tip** – Stories don't need to be perfectly polished; if it's powerful and real, we'll help shape it. The goal is to share what's working, what's growing, and what's inspiring across the region. Let's build a Caribbean where waste is seen as an opportunity.

# Thank you for making this happen!



















